



District Health Assessment for Multiple District 3231 through December 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance		Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1		50	0	50	0%	7	1	6	1595	0	1595	344	81	263	19.74%	1,374	32	52%	51	7	68%	44%	2%	0%	8	4	
3231A2		57	1	58	100%	5	13	-8	2129	20	2149	313	424	-111	-4.91%	2,225	37	34%	10	287	53%	53%	2%	16%	0	5	
3231A3		121	0	121	0%	5	3	2	4928	0	4928	599	227	372	8.17%	4,585	41	36%	9	14	58%	47%	2%	11%	12	6	
3231A4		55	2	57	100%	3	5	-2	1884	28	1912	290	374	-84	-4.21%	1,798	34	26%	9	240	70%	44%	2%	7%	11	4	
		283	3	286	100%	20	22	-2	10536	48	10584	1546	1106	440	4.34%	9,982	37	37%	11	548	61%	47%	2%	9%	31	19	

* - District Status: P - Provisional, T - Transitional.

** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.